

HOTEL PORTFOLIO

HOTELS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07
Leased	23	22	42	42	-	-	-	-	65	64
Managed	7	8	54	47	30	26	21	19	112	100
Franchised	23	36	33	27	6	4	-	-	62	67
TOTAL	53	66	129	116	36	30	21	19	239	231

ROOMS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07	30-Jun-08	30-Jun-07
Leased	6,129	6,038	8,679	8,678	-	-	-	-	14,808	14,716
Managed	2,064	2,209	8,981	7,896	7,944	7,179	5,054	4,667	24,043	21,951
Franchised	4,063	5,371	6,047	5,249	1,097	778	-	-	11,207	11,398
TOTAL	12,256	13,618	23,707	21,823	9,041	7,957	5,054	4,667	50,058	48,065

HOTELS & ROOMS IN DEVELOPMENT

30th JUNE 2008

	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS
Radisson SAS	3	679	11	1,908	19	4,769	20	5,486	53	12,842
Park Inn	7	1,490	23	3,462	7	1,326	6	1,090	43	7,368
Missoni/Lifestyle	-	-	1	136	-	-	3	700	4	836
Regent	-	-	-	-	1	130	1	433	2	563
TOTAL	10	2,169	35	5,506	27	6,225	30	7,709	102	21,609