

HOTEL PORTFOLIO

HOTELS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006
Leased	23	22	42	41	-	-	-	-	65	63
Managed	7	7	51	41	27	24	19	19	104	91
Franchised	33	41	31	25	4	4	-	1	68	71
TOTAL REZIDOR	63	70	124	107	31	28	19	20	237	225

ROOMS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006	31-DEC-2007	31-DEC-2006
Leased	6,129	5,812	8,678	8,415	-	-	-	-	14,807	14,227
Managed	2,064	2,042	8,480	7,099	7,444	5,722	4,870	4,551	22,858	19,414
Franchised	5,139	6,032	5,714	4,797	778	711	-	282	11,631	11,822
TOTAL REZIDOR	13,332	13,886	22,872	20,311	8,222	6,433	4,870	4,833	49,296	45,463

HOTELS & ROOMS IN DEVELOPMENT

AS AT 31st DECEMBER 2007

	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS
Radisson SAS	2	389	10	1,838	18	4,417	13	2,865	43	9,509
Park Inn	5	1,076	19	2,627	8	1,404	4	793	36	5,900
Missoni/Lifestyle	-	-	2	222	-	-	1	200	3	422
Regent	-	-	1	150	1	130	1	433	3	713
TOTAL Rezidor	7	1,465	32	4,837	27	5,951	19	4,291	85	16,544