

# HOTEL INVENTORY

**THE REZIDOR HOTEL GROUP**  
Hotel Inventory Summary by region and by brand  
December 31, 2006 - In Operation

	NORDICS		REST OF WESTERN EUROPE		EAST EUROPE		MIDDLE EAST, AFRICA & OTHER		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Total Leased	22	5,812	41	8,415	0	0	0	0	63	14,227
Total Managed	7	2,042	41	7,099	24	5,722	19	4,551	91	19,414
Total Franchised	41	6,032	25	4,797	4	711	1	282	71	11,822
Total Rezidor	70	13,886	107	20,311	28	6,433	20	4,833	225	45,463

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	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Total Leased	22	5,812	39	8,134	0	0	0	0	61	13,946
Total Managed	8	2,108	36	6,414	20	4,248	17	3,885	81	16,655
Total Franchised	43	6,177	24	4,326	7	1,787	3	974	77	13,264
Total Rezidor	73	14,097	99	18,874	27	6,035	20	4,859	219	43,865