

## Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2017	2016	2017	2016	2017	2016	2017	2016
<b>31 December</b>								
<b>By region:</b>								
Nordics	59	60	14,294	14,459	—	—	—	—
Rest of Western Europe	130	136	26,360	27,219	12	13	2,082	2,274
Eastern Europe	104	100	24,486	24,129	26	31	4,770	5,759
Middle East, Africa & Others	76	67	15,992	14,695	65	76	16,766	16,624
<b>Total</b>	<b>369</b>	<b>363</b>	<b>81,132</b>	<b>80,502</b>	<b>103</b>	<b>120</b>	<b>23,618</b>	<b>24,657</b>
<b>By brand:</b>								
Radisson Blu	244	240	57,246	57,302	61	71	12,979	15,015
Park Inn by Radisson	116	116	22,604	22,322	31	41	7,818	8,158
Others	9	7	1,282	878	11	8	2,821	1,484
<b>Total</b>	<b>369</b>	<b>363</b>	<b>81,132</b>	<b>80,502</b>	<b>103</b>	<b>120</b>	<b>23,618</b>	<b>24,657</b>
<b>By contract type:</b>								
Leased	64	67	16,269	16,701	1	—	250	—
Managed	196	186	43,584	42,222	91	105	21,808	22,366
Franchised	109	110	21,279	21,579	11	15	1,560	2,291
<b>Total</b>	<b>369</b>	<b>363</b>	<b>81,132</b>	<b>80,502</b>	<b>103</b>	<b>120</b>	<b>23,618</b>	<b>24,657</b>