

HOTEL PORTFOLIO

HOTELS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006
Leased	22	22	42	41	-	-	-	-	64	63
Managed	8	7	49	41	26	24	19	18	102	90
Franchised	35	42	29	25	4	5	-	1	68	73
TOTAL REZIDOR	65	71	120	107	30	29	19	19	234	226

ROOMS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006	30-SEP 2007	30-SEP 2006
Leased	6,038	5,812	8,678	8,415	-	-	-	-	14,716	14,227
Managed	2,209	2,042	8,201	7,099	7,179	5,722	4,667	4,264	22,256	19,127
Franchised	5,211	6,192	5,488	4,797	778	1,158	-	282	11,477	12,429
TOTAL REZIDOR	13,458	14,046	22,367	20,311	7,957	6,880	4,667	4,546	48,449	45,783

HOTELS & ROOMS IN DEVELOPMENT

AS AT 30th SEPTEMBER 2007

	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS
Radisson SAS	2	389	9	1,786	15	3,604	12	2,625	38	8,404
Park Inn	4	936	20	2,743	4	756	4	793	32	5,228
Missoni/Lifestyle	-	-	2	222	-	-	1	205	3	427
Regent	-	-	-	-	1	130	1	433	2	563
TOTAL Rezidor	6	1,325	31	4,751	20	4,490	18	4,056	75	14,622