

Hotels and Rooms in Operation and under Development (in Pipeline)

30 June	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2016	2015	2016	2015	2016	2015	2016	2015
By region:								
Nordics	62	59	14,859	14,605	—	2	—	292
Western Europe	134	137	26,679	26,878	14	11	2,739	2,490
Eastern Europe	100	89	24,040	22,438	25	30	4,935	5,642
Middle East, Africa & Others	67	57	14,730	12,965	67	61	14,772	13,071
Total	363	342	80,308	76,886	106	104	22,446	21,495
By brand:								
Radisson Blu	238	226	56,627	54,448	62	63	13,781	14,314
Park Inn by Radisson	117	111	22,603	21,680	38	40	7,496	6,936
Others	8	5	1,078	758	6	1	1,169	245
Total	363	342	80,308	76,886	106	104	22,446	21,495
By contract type:								
Leased	70	71	17,442	17,789	—	—	—	—
Managed	188	180	42,254	41,000	93	89	20,336	18,928
Franchised	105	91	20,612	18,097	13	15	2,110	2,567
Total	363	342	80,308	76,886	106	104	22,446	21,495