

Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	YE 2016	YE 2015	YE 2016	YE 2015	YE 2016	YE 2015	YE 2016	YE 2015
By region:								
Nordics	60	61	14,459	14,895	-	2	-	238
Western Europe	136	136	27,219	26,688	13	13	2,274	2,834
Eastern Europe	100	95	24,129	23,467	31	26	5,759	4,966
Middle East, Africa & Others	67	63	14,695	13,578	76	61	16,624	13,654
Total	363	355	80,502	78,628	120	102	24,657	21,692
By brand:								
Radisson Blu	240	233	57,302	55,243	71	65	15,015	14,711
Park Inn by Radisson	116	116	22,322	22,516	41	35	8,158	6,570
Others	7	6	878	869	8	2	1,484	411
Total	363	355	80,502	78,628	120	102	24,657	21,692
By contract type:								
Leased	67	71	16,701	17,789	-	-	-	-
Managed	186	189	42,222	42,073	105	88	22,366	19,314
Franchised	110	95	21,579	18,766	15	14	2,291	2,378
Total	363	355	80,502	78,628	120	102	24,657	21,692