

Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30 September	2018	2017	2018	2017	2018	2017	2018	2017
By region:								
Nordics	57	59	14,119	14,293	3	—	505	—
Western Europe	134	132	27,223	26,620	10	14	1,620	2,365
Eastern Europe	107	104	25,167	24,454	32	25	6,162	4,799
Middle East, Africa & Others	82	74	17,275	15,969	71	71	17,195	17,912
Total	380	369	83,784	81,336	116	110	25,482	25,076
By brand:								
Radisson Blu	247	242	58,071	57,048	59	64	12,910	13,725
Park Inn by Radisson	119	119	23,507	23,158	29	35	6,624	8,530
Others	14	8	2,206	1,130	28	11	5,948	2,821
Total	380	369	83,784	81,336	116	110	25,482	25,076
By contract type:								
Leased	56	66	15,274	16,534	6	1	1,226	250
Managed	205	194	45,703	43,590	96	97	21,803	22,941
Franchised	119	109	22,807	21,212	14	12	2,453	1,885
Total	380	369	83,784	81,336	116	110	25,482	25,076