

Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30 September	2015	2014	2015	2014	2015	2014	2015	2014
By region:								
Nordics	60	60	14,810	14,888	3	1	315	215
Rest of Western Europe	137	143	26,878	27,633	12	7	2,671	1,620
Eastern Europe	93	84	23,031	21,348	29	31	5,558	6,822
Middle East, Africa & Others	61	50	13,515	12,200	62	52	13,754	10,766
Total	351	337	78,234	76,069	106	91	22,298	19,423
By brand:								
Radisson Blu	232	227	55,218	54,736	67	53	15,064	12,382
Park Inn by Radisson	114	105	22,258	20,581	37	38	6,813	7,031
Other	5	5	758	752	2	-	421	10
Total	351	337	78,234	76,069	106	91	22,298	19,423
By contract type:								
Leased	71	70	17,789	17,537	-	-	-	-
Managed	187	181	42,000	41,229	90	79	19,607	17,055
Franchised	93	86	18,445	17,303	16	12	2,691	2,368
Total	351	337	78,234	76,069	106	91	22,298	19,423