

Hotel and room openings and signings

	Openings		Signings	
	Hotels	Rooms	Hotels	Rooms
	Q1 2013	Q1 2013	Q1 2013	Q1 2013
By region:				
Nordics	1	291	-	-
Rest of Western Europe	2	347	-	-
Eastern Europe	1	178	4	831
Middle East, Africa & Others	1	161	1	260
Total	5	977	5	1,091
By brand:				
Radisson Blu	4	830	2	639
Park Inn by Radisson	1	147	3	452
Hotel Missoni & Others	-	-	-	-
Total	5	977	5	1,091
By contract type:				
Leased	-	-	-	-
Managed	3	491	5	1,091
Franchised	2	486	-	-
Total	5	977	5	1,091

- In Q1 2013, 5 managed hotels with 748 rooms have gone offline, resulting in a net opening of 229 rooms.

Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2013	2012	2013	2012	2013	2012	2013	2012
31-Mar,								
By region:								
Nordics	59	57	14,455	13,979	6	8	1,127	1,539
Rest of Western Europe	160	160	29,955	29,794	15	17	3,085	3,193
Eastern Europe	72	66	18,230	16,745	38	34	8,814	7,354
Middle East, Africa & Others	47	44	11,595	11,082	41	41	9,146	9,569
Total	338	327	74,235	71,600	100	100	22,172	21,655
By brand:								
Radisson Blu	219	210	52,273	49,977	46	50	11,506	12,326
Park Inn by Radisson	112	109	21,099	20,667	49	45	9,798	8,461
Hotel Missoni & Others	7	8	863	956	5	5	868	868
Total	338	327	74,235	71,600	100	100	22,172	21,655
By contract type:								
Leased	68	77	16,626	17,689	-	-	101	71
Managed	182	171	40,207	38,300	91	90	20,203	19,568
Franchised	88	79	17,402	15,611	9	10	1,868	2,016
Total	338	327	74,235	71,600	100	100	22,172	21,655