

Hotels in operation

Contract type	Nordics		Rest of Western Europe		Eastern Europe		Middle East, Africa & Others		Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
31-Mar,										
Leased	25	23	48	44	-	-	-	-	73	67
Managed	7	8	64	60	38	32	35	26	144	126
Franchised	22	23	43	37	7	7	-	-	72	67
Total	54	54	155	141	45	39	35	26	289	260

Rooms in operation

Contract type	Nordics		Rest of Western Europe		Eastern Europe		Middle East, Africa & Others		Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Leased	6,457	6,129	9,889	9,175	-	-	-	-	16,346	15,304
Managed	1,934	2,106	10,435	9,967	9,970	8,465	8,737	6,154	31,076	26,692
Franchised	4,074	4,135	8,034	7,485	1,240	1,258	-	-	13,348	12,878
Total	12,465	12,370	28,358	26,627	11,210	9,723	8,737	6,154	60,770	54,874

Hotels and rooms in development

31-Mar, 2010	Nordics		Rest of Western Europe		Eastern Europe		Middle East Africa & Others		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Radisson Blu	3	957	8	1,660	19	5,069	23	5,438	53	13,124
Park Inn	5	1,019	17	2,587	16	2,985	10	2,091	48	8,682
Missoni	-	-	-	-	-	-	4	696	4	696
Regent	-	-	-	-	1	130	2	798	3	928
Total	8	1,976	25	4,247	36	8,184	39	9,023	108	23,430