

Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
31 March	2018	2017	2018	2017	2018	2017	2018	2017
By region:								
Nordics	58	59	14,307	14,293	2	—	272	—
Western Europe	129	137	26,257	27,381	13	13	2,164	2,361
Eastern Europe	105	99	24,722	23,807	28	33	5,497	6,215
Middle East, Africa & Others	82	69	17,178	14,988	61	74	15,785	16,890
Total	374	364	82,464	80,469	104	120	23,718	25,466
By brand:								
Radisson Blu	248	240	58,345	57,127	59	67	12,927	13,439
Park Inn by Radisson	117	117	22,836	22,464	27	43	7,063	10,017
Others	9	7	1,283	878	18	10	3,728	2,010
Total	374	364	82,464	80,469	104	120	23,718	25,466
By contract type:								
Leased	57	66	15,404	16,535	1	1	250	250
Managed	206	189	45,139	42,601	89	102	21,289	22,528
Franchised	111	109	21,921	21,333	14	17	2,179	2,688
Total	374	364	82,464	80,469	104	120	23,718	25,466