

HOTEL PORTFOLIO

The Rezidor Hotel Group
Hotel Inventory Summary by region and by contract type
As of September 30, 2006 - In Operation

	NORDIC REGION		REST OF WESTERN EUROPE		EASTERN EUROPE		THE MIDDLE EAST, AFRICA AND OTHER		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Total leased	22	5,812	41	8,415	-	-	-	-	63	14,227
Total managed	7	2,042	41	7,099	24	5,722	18	4,264	90	19,127
Total franchised	42	6,192	25	4,797	5	1,158	1	282	73	12,429
Total Rezidor	71	14,046	107	20,311	29	6,880	19	4,546	226	45,783

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	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Total leased	22	5,812	30	6,600	-	-	-	-	52	12,412
Total managed	8	2,180	33	5,948	19	4,128	16	3,635	76	15,819
Total franchised	44	6,284	23	4,115	6	1,448	3	974	76	12,821
Total Rezidor	74	14,204	86	16,663	25	5,576	19	4,609	204	41,052