

Hotel and room openings and signings

	Openings		Signings	
	Hotels	Rooms	Hotels	Rooms
	Q1 2014	Q1 2014	Q1 2014	Q1 2014
By region:				
Nordics	1	190	-	-
Rest of Western Europe	1	121	1	168
Eastern Europe	4	903	1	140
Middle East, Africa & Others	-	-	4	698
Total	6	1,214	6	1,006
By brand:				
Radisson Blu	4	870	5	916
Park Inn by Radisson	2	344	1	90
Total	6	1,214	6	1,006
By contract type:				
Leased	-	-	-	-
Managed	3	612	5	866
Franchised	3	602	1	140
Total	6	1,214	6	1,006

- In Q1 2014, three hotels with 418 rooms have gone offline, resulting in a net opening of 798 rooms.

Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2014	2013	2014	2013	2014	2013	2014	2013
31-Mar,								
By region:								
Nordics	59	59	14,658	14,455	3	6	558	1,127
Rest of Western Europe	152	160	28,951	29,955	6	15	1,142	3,085
Eastern Europe	81	72	20,509	18,230	30	38	6,836	8,814
Middle East, Africa & Others	48	47	11,955	11,595	48	41	9,866	9,146
Total	340	338	76,073	74,235	87	100	18,402	22,172
By brand:								
Radisson Blu	222	219	53,720	52,273	49	46	11,485	11,506
Park Inn by Radisson	113	112	21,601	21,099	38	49	6,907	9,798
Others	5	7	752	863	-	5	10	868
Total	340	338	76,073	74,235	87	100	18,402	22,172
By contract type:								
Leased	70	68	17,537	16,626	-	-	-	101
Managed	179	182	40,445	40,207	80	91	17,073	20,203
Franchised	91	88	18,091	17,402	7	9	1,329	1,868
Total	340	338	76,073	74,235	87	100	18,402	22,172