

Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30 September	2017	2016	2017	2016	2017	2016	2017	2016
By region:								
Nordics	59	61	14,293	14,531	—	—	—	—
Rest of Western Europe	132	134	26,620	26,678	14	14	2,365	2,739
Eastern Europe	104	98	24,454	23,872	25	25	4,799	4,955
Middle East, Africa & Others	74	68	15,969	15,031	71	74	17,912	16,178
Total	369	361	81,336	80,112	110	113	25,076	23,872
By brand:								
Radisson Blu	242	239	57,048	56,968	64	64	13,725	14,295
Park Inn by Radisson	119	114	23,158	22,066	35	43	8,530	8,408
Others	8	8	1,130	1,078	11	6	2,821	1,169
Total	369	361	81,336	80,112	110	113	25,076	23,872
By contract type:								
Leased	66	67	16,534	16,701	1	—	250	—
Managed	194	183	43,590	41,687	97	101	22,941	21,912
Franchised	109	111	21,212	21,724	12	12	1,885	1,960
Total	369	361	81,336	80,112	110	113	25,076	23,872