

HOTEL PORTFOLIO

HOTELS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07
Leased	23	22	44	42	-	-	-	-	67	64
Managed	8	8	55	49	31	26	23	19	117	102
Franchised	23	35	33	29	7	4	-	-	63	68
TOTAL	54	65	132	120	38	30	23	19	247	234

ROOMS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07	30-Sep-08	30-Sep-07
Leased	6,128	6,038	9,161	8,678	-	-	-	-	15,289	14,716
Managed	2,106	2,209	9,198	8,201	8,119	7,179	5,542	4,667	24,965	22,256
Franchised	4,063	5,211	6,047	5,488	1,258	778	-	-	11,368	11,477
TOTAL	12,297	13,458	24,406	22,367	9,377	7,957	5,542	4,667	51,622	48,449

HOTELS & ROOMS IN DEVELOPMENT

30th SEPTEMBER 2008

	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS
Radisson SAS	3	679	11	2,432	20	5,289	20	5,309	54	13,709
Park Inn	6	1,448	25	3,698	8	1,589	6	1,090	45	7,825
Missoni/ Lifestyle	-	-	1	136	-	-	3	700	4	836
Regent	-	-	-	-	1	130	1	433	2	563
TOTAL	9	2,127	37	6,266	29	7,008	30	7,532	105	22,933

