

HOTEL INVENTORY

30 JUNE 2010

Hotels in operation

Contract type	Nordics		Rest of Western Europe		Eastern Europe		Middle East, Africa & Others		Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Leased	26	23	49	46	-	-	-	-	75	69
Managed	7	8	64	60	49	35	36	29	156	132
Franchised	22	23	45	44	6	7	-	-	73	74
Total	55	54	158	150	55	42	36	29	304	275

Rooms in operation

Contract type	Nordics		Rest of Western Europe		Eastern Europe		Middle East, Africa & Others		Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Leased	6,636	6,139	10,139	9,564	-	-	-	-	16,775	15,703
Managed	1,934	2,106	10,435	10,106	13,063	9,063	8,953	6,769	34,385	28,044
Franchised	4,074	4,137	8,336	8,034	1,038	1,258	-	-	13,448	13,429
Total	12,644	12,382	28,910	27,704	14,101	10,321	8,953	6,769	64,608	57,176

Hotels and rooms in development

30-Jun, 2010	Nordics		Rest of Western Europe		Eastern Europe		Middle East Africa & Others		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Radisson Blu	3	957	8	1,918	17	4,407	21	4,847	49	12,129
Park Inn	4	842	15	2,388	17	2,973	9	1,791	45	7,994
Missoni	-	-	-	-	-	-	4	696	4	696
Regent	-	-	-	-	1	130	2	798	3	928
Total	7	1,799	23	4,306	35	7,510	36	8,132	101	21,747