

HOTEL PORTFOLIO

HOTELS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006
Leased	22	22	42	41	-	-	-	-	64	63
Managed	8	8	47	40	26	24	19	17	100	89
Franchised	36	42	27	26	4	6	-	1	67	75
TOTAL REZIDOR	66	72	116	107	30	30	19	18	231	227

ROOMS IN OPERATION

CONTRACT TYPE	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006	30-JUN 2007	30-JUN 2006
Leased	6,038	5,812	8,678	8,415	-	-	-	-	14,716	14,227
Managed	2,209	2,108	7,896	6,941	7,179	5,722	4,667	3,968	21,951	18,739
Franchised	5,371	6,179	5,249	4,879	778	1,448	-	282	11,398	12,788
TOTAL REZIDOR	13,618	14,099	21,823	20,235	7,957	7,170	4,667	4,250	48,065	45,754

HOTELS & ROOMS IN DEVELOPMENT AS AT 30th JUNE 2007

	NORDICS		REST OF WESTERN EUROPE		EASTERN EUROPE		MIDDLE EAST, AFRICA & OTHERS		TOTAL	
	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS	HOTELS	ROOMS
Radisson SAS	2	344	10	1,940	14	3,414	11	2,552	37	8,250
Park Inn	3	716	19	2,546	2	361	3	571	27	4,194
Missoni/Lifestyle	-	-	2	222	-	-	1	205	3	427
Regent	-	-	-	-	1	130	1	433	2	563
TOTAL Rezidor	5	1,060	31	4,708	17	3,905	16	3,761	69	13,434