

## Hotel and room openings and signings

	Openings				Signings			
	Hotels		Rooms		Hotels		Rooms	
	Q3 2013	Q3 2013	Jan-Sep 2013	Jan-Sep 2013	Q3 2013	Q3 2013	Jan-Sep 2013	Jan-Sep 2013
<b>By region:</b>								
Nordics	-	41	1	401	-	-	-	-
Rest of Western Europe	-	-1	4	672	-	-	3	430
Eastern Europe	1	250	3	699	2	449	9	1,750
Middle East, Africa & Others	1	274	2	540	6	960	12	2,101
<b>Total</b>	<b>2</b>	<b>564</b>	<b>10</b>	<b>2,312</b>	<b>8</b>	<b>1,409</b>	<b>24</b>	<b>4,281</b>
<b>By brand:</b>								
Radisson Blu	1	314	7	1,829	5	875	10	2,073
Park Inn by Radisson	1	250	3	483	3	534	14	2,208
Hotel Missoni & Others	-	-	-	-	-	-	-	-
<b>Total</b>	<b>2</b>	<b>564</b>	<b>10</b>	<b>2,312</b>	<b>8</b>	<b>1,409</b>	<b>24</b>	<b>4,281</b>
<b>By contract type:</b>								
Leased	-	41	-	110	-	-	-	-
Managed	1	275	5	1,103	8	1,409	21	3,851
Franchised	1	248	5	1,099	-	-	3	430
<b>Total</b>	<b>2</b>	<b>564</b>	<b>10</b>	<b>2,312</b>	<b>8</b>	<b>1,409</b>	<b>24</b>	<b>4,281</b>

- In Q3 2013, 3 hotels and 445 rooms left the system, resulting in a net opening of 119 rooms.

## Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2013	2012	2013	2012	2013	2012	2013	2012
<b>30-Sep,</b>								
<b>By region:</b>								
Nordics	59	58	14,565	14,164	4	7	748	1,393
Rest of Western Europe	155	161	29,452	29,942	11	16	1,900	2,791
Eastern Europe	74	69	18,751	17,289	35	37	7,483	8,722
Middle East, Africa & Others	48	47	11,974	11,789	47	41	10,042	8,923
<b>Total</b>	<b>336</b>	<b>335</b>	<b>74,742</b>	<b>73,184</b>	<b>97</b>	<b>101</b>	<b>20,173</b>	<b>21,829</b>
<b>By brand:</b>								
Radisson Blu	219	215	52,720	51,204	46	47	10,981	11,344
Park Inn by Radisson	111	112	21,230	21,024	48	49	8,524	9,617
Hotel Missoni & Others	6	8	792	956	3	5	668	868
<b>Total</b>	<b>336</b>	<b>335</b>	<b>74,742</b>	<b>73,184</b>	<b>97</b>	<b>101</b>	<b>20,173</b>	<b>21,829</b>
<b>By contract type:</b>								
Leased	68	77	16,736	17,694	-	-	-	101
Managed	179	175	40,451	39,257	89	93	18,693	20,069
Franchised	89	83	17,555	16,233	8	8	1,480	1,659
<b>Total</b>	<b>336</b>	<b>335</b>	<b>74,742</b>	<b>73,184</b>	<b>97</b>	<b>101</b>	<b>20,173</b>	<b>21,829</b>