

Hotel and room openings and signings

	Openings		Signings	
	Hotels		Hotels	
	Q1 2012	Rooms Q1 2012	Q1 2012	Rooms Q1 2012
By region:				
Nordics	-	8	-	-
Rest of Western Europe	-	-3	-	-
Eastern Europe	3	652	1	100
Middle East, Africa & Others	1	320	5	1,303
Total	4	977	6	1,403
By brand:				
Radisson Blu	2	446	2	349
Park Inn by Radisson	1	211	3	724
Hotel Missoni & Others	1	320	1	330
Total	4	977	6	1,403
By contract type:				
Leased	-	3	-	-
Managed	3	723	6	1,403
Franchised	1	251	-	-
Total	4	977	6	1,403

- In Q1 2012, two hotels (143 rooms) left the system, resulting in a net opening of 834 rooms.

Hotels and rooms in operation and under development (in pipeline)

31-Mar,	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2012	2011	2012	2011	2012	2011	2012	2011
By region:								
Nordics	57	58	13,979	13,591	8	7	1,539	1,486
Rest of Western Europe	160	160	29,794	29,277	17	21	3,193	4,071
Eastern Europe	66	61	16,745	15,377	34	35	7,354	7,778
Middle East, Africa & Others	44	37	11,082	9,122	41	37	9,569	8,146
Total	327	316	71,600	67,367	100	100	21,655	21,481
By brand:								
Radisson Blu	210	202	49,977	46,897	50	55	12,326	13,073
Park Inn by Radisson	109	105	20,667	19,475	45	40	8,461	7,102
Hotel Missoni & Others	8	9	956	995	5	5	868	1,306
Total	327	316	71,600	67,367	100	100	21,655	21,481
By contract type:								
Leased	77	78	17,689	17,764	-	-	71	71
Managed	171	163	38,300	35,601	90	90	19,568	19,147
Franchised	79	75	15,611	14,002	10	10	2,016	2,263
Total	327	316	71,600	67,367	100	100	21,655	21,481